



# Company presentation

November 2021

#### Agenda



- 1. HAMBORNER at a glance
- 2. Portfolio Overview
- 3. Asset Management
- 4. Financials
- 5. Sustainability /ESG
- 6. Appendix

# 1. HAMBORNER at a glance







# Foundation of HAMBORNER Listing on stock exchange Clear focus on commercial properties Conversion into a G-REIT Inclusion in German SDAX & EPRA-Index Further value-adding growth based on revised corporate strategy

#### **Company profile**

- Public commercial property company
- Profitable and diversified German-wide property portfolio
- Two-pillar portfolio structure with focus on food-anchored retail and office properties
- Stable and predictable cash flows
- Lean and efficient corporate structure
- Strong internal asset and property management
- Sustainable and attractive dividend policy

#### Portfolio Data (as of 30 September 2021)

Portfolio volume	€1,544m
Number of assets	67
WALT	6.1 years
Occupancy rate (EPRA)	98.2 %

#### **Key Financials** (as of 30 September 2021)

FFO yield 2021e <sup>(1)</sup>	6.9 %
NAV per share	€11.21
REIT equity ratio	58.6 %
LTV	43.5 %

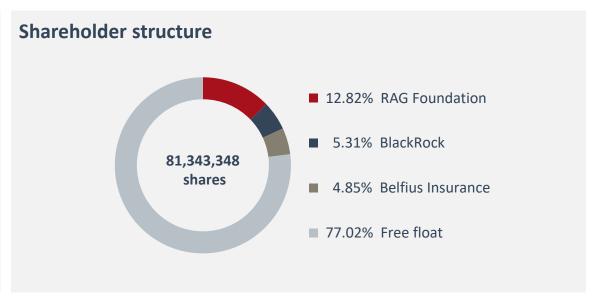
<sup>(1)</sup> Based on current mid-point guidance range for full-year 2021 and share price as of 30 September 2021



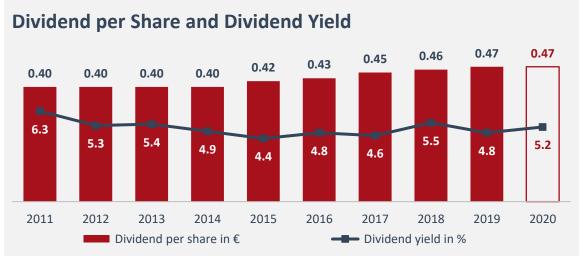
#### **✓** The HAMBORNER Share



The HAMBORNER Share			
Current share price	€9.70 (as of 31 October 2021)		
Market capitalisation	€790m (as of 31 October 2021)		
WKN/ISIN	A3H2333 / DE000A3H2333		
Ticker symbol	HABA		
Class of shares	Registered Share		
Exchange segment	Prime Standard		
Indices	SDAX, EPRA, RX REIT		







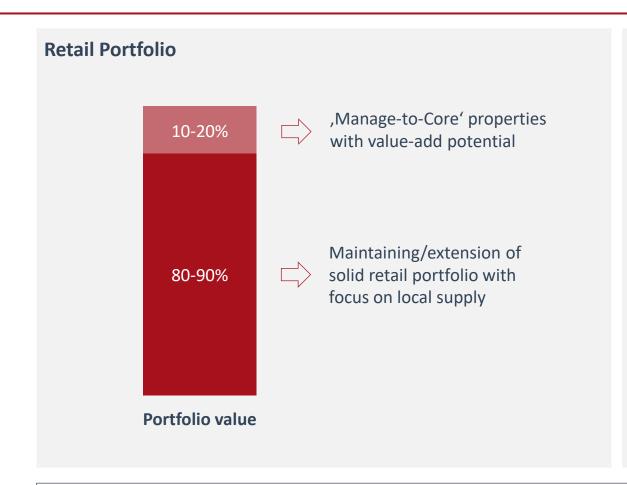
## 2. Portfolio Overview





#### **Portfolio Strategy – Target Structure**







- Two-pillar portfolio structure with focus on food-anchored retail and office assets with Core characteristics
- **➡** Gradual addition of selected Manage-to-Core properties with value-add potential
- **▶** Continuous asset rotation as part of active portfolio management approach



#### **Portfolio Management Approach**



Asset classes	<ul><li>Retail</li><li>Office</li></ul>
Risk profile	<ul><li>Core</li><li>Manage-to-Core</li></ul>
Lot size	<ul> <li>&gt; €10m (retail)</li> <li>&gt; €20m (office)</li> </ul>
	<ul> <li>Focus on core investments</li> <li>Addition of selected Manage-to-Core properties with larger asset management need (refurbishment, reletting, repositioning etc.)</li> <li>Realization of value potential within existing portfolio (incl. selective development activity)</li> <li>If applicable, participation in investment partnerships (co-investments, joint ventures)</li> </ul>
Portfolio management approach	<ul> <li>Active portfolio management approach ('buy-hold-sell')</li> <li>Constant portfolio streamlining in line with strategic parameters</li> <li>Interlocking of performance indicators from capital market and property perspective</li> <li>Investments following defined sustainability strategy</li> </ul>





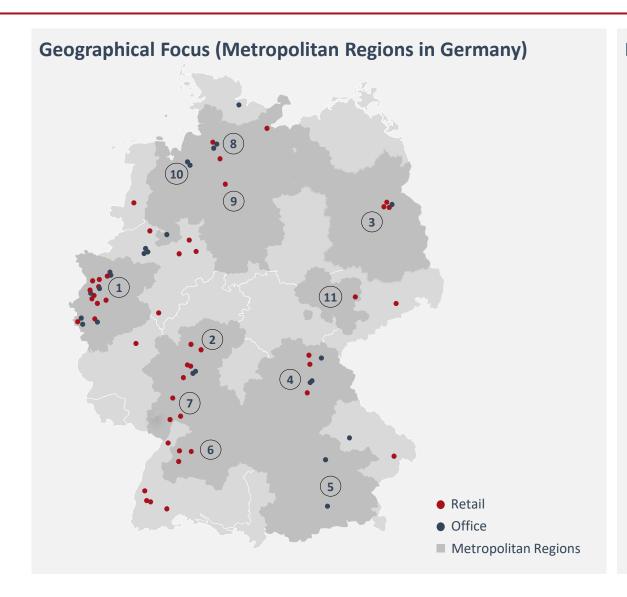
	Retail	Office	Total Portfolio <sup>(1)</sup>	Portfolio share high-street <sup>(1)</sup>		
Number of properties	41	26	67	6		
Fair value	€862.9m	€681.2m	€1,544.1m	€82.2m		
Leased area	385,328 m²	215,689 m²	601,016 m²	38,520 m²		
Annualized rent	€50.0m	€33.6m	€83.6m	€5.7m		
Annualized rental yield	5.8%	4.9%	5.4 %	10.9%		
EPRA vacancy rate	2.1%	1.4%	1.8 %	10.2%		
WALT	6.9 years	4.9 years	6.1 years	4.7 years		
Like for like development 30 September	Like for like development 30 September 2021 to 30 September 2020 <sup>(2)</sup>					
Rents	+1.6%-points	+3.4%-points	+2.3%-points	-1.0%-points		
EPRA vacancy rate	+0.1%-points	+0.4%-points	+0.2%-points	+2.2%-points		
WALT	-0.5 years	+0.4 years	-0.1 years	-0.3 years		

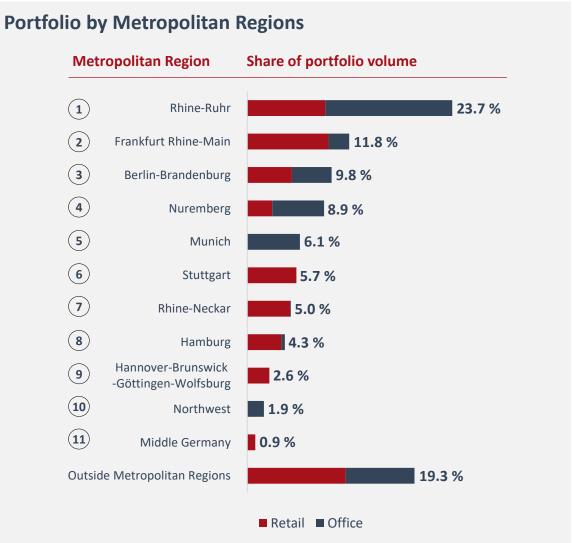
<sup>(1)</sup> Including sold high-street property in Dortmund with carried out transfer of ownership at 1. October 2021 (2) Excluding acquisitions and disposals in 2020 and 2021



#### **Geographical Portfolio Structure**









#### Portfolio development





#### **Comments**

- Continuous value-adding portfolio growth since conversion into a G-REIT in 2010
- Average annual growth rate of 12.4% over the last ten years
- Average property value of €23.0m allows cost-effective portfolio and asset management
- Operating cost ratio at 8.8% in 9M 2021
- Expected further increase of average value due to intended disposal of remaining smaller nonstrategic assets
- Combination of two-pillar portfolio strategy and investment focus on metropolitan regions forms the basis for future value-adding growth



	Mainz	Stuttgart	Münster	Freiburg
Asset type	Office (Single-tenant)	Office (Multi-tenant)	Office (Multi-tenant)	Retail (Single-tenant)
Investment approach	'Manage-to-core'	'Manage-to-core'	'Core'	'Core'
Year of construction	1994	1991	2021	2018
Leased area	7,700 m <sup>2</sup>	5,930 m <sup>2</sup>	6,300 m <sup>2</sup>	10,660 m <sup>2</sup>
Remaining lease term	2.4 years <sup>(1)</sup>	2.4 years <sup>(1)</sup>	7.5 years <sup>(2)</sup>	12.0 years <sup>(2)</sup>
Occupancy rate	100%	93%	100% <sup>(3)</sup>	100%
Annual rental income	€1.3m	n/a	€1.1m	€1.1m
Purchase price	€18.6m	n/a	€23.9m	€18.9m
Gross initial yield	7.0%	5.1%	4.5%	5.6%
Transfer of possession	29 March 2021	3 September 2021	Q4 2021/Q1 2022e	Q1 2022e

- (1) As of 30 September 2021
- (2) As of date of signing
- (3) Including rent guarantees



#### Strategic disposal programme | Active portfolio management



#### **Recent Disposal**

Property	Dortmund
Sales price	€29.5m
Annual rents	€1.7m
Latest fair value	€29.5m



#### Divestments since strategy update H1 2020

	Total	Thereof High-Street
No. of assets	19	16
Sales volume	€180.9m	€139.0m
Fair value gain	3.7%	2.7%
Book value gain	33.7%	37.6%
Annualised rent	€11.1m	€8.7m

- **▶** Disposals (predominantly High-Street assets) in line with HAMBORNERs overall strategy and proactive portfolio management approach
- **⇒** Sales realized above latest fair value and significantly above book value
- Streamlined portfolio further improves operational efficiency (average asset size: € 23.0m - YOY +15.6%) and maintenance profile



- **▶** Intended short-term disposal of four residual high-street assets in Siegen, Lemgo, Gütersloh and Herford
- **→** Largest remaining property (Lübeck) categorized as 'manage-to-core' – intended medium-term divestment after successful repositioning

# 3. Asset Management

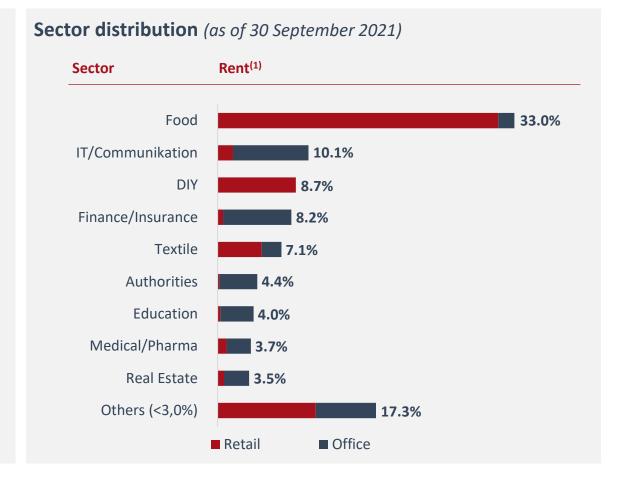






#### **Top-10 tenants** (as of 30 September 2021)

Tenant	Sector	Rent <sup>(1)</sup>
EDEKA	Food retail	11,5%
Kaufland	Food retail	6,9%
REWE	Food retail	5,7%
OBI	DIY	5,3%
Real	Food retail	3,7%
Bundesagentur für Arbeit	Agency of unemployment	3,3%
Barmer	Insurance	2,5%
Globus	DIY	2,2%
NetCologne	IT / Communication	2,2%
ALDI	Food retail	1,7%
Total		44,9%

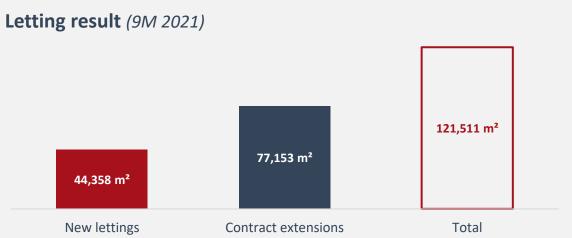


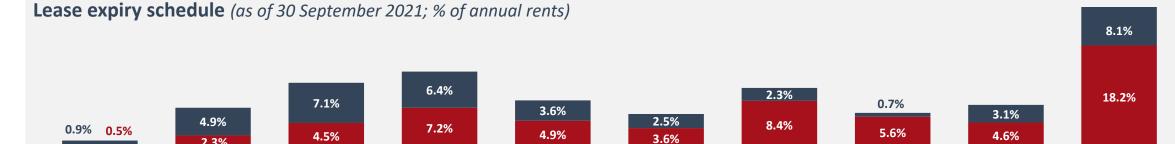
- (1) % of annualized rents (including rent guarantees)
- **⇒** Further diversification of tenant profile including reduction of textile exposure (YoY -170 bps)
- TOP-10 tenants include solely market leading food and DIY retailers as well as high-worthiness corporate and public tenants











■ Office

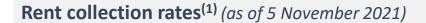
Retail

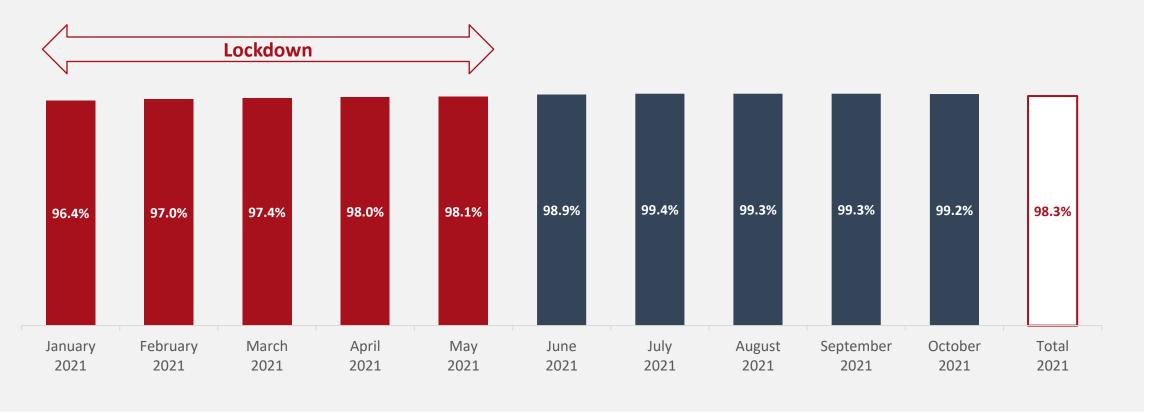
**➡** Total WALT remains at comfortable level of 6.1 years

**▶** Limited amount of further expiring leases in 2021 – next larger letting volumes from 2023 onwards

and later







(1) Including ancillary costs and VAT

- **▶** Despite lockdown phase with far-reaching opening restrictions consistently high rent collection rates in 2021
- **→** Average rent collection rate at 98.3%

## 4. Financials





#### Key figures 9M 2021



Key figures	9M 2021	9M 2020	Change
Profit and loss statement			
Income from rents and leases	€63.9m	€66.2m	-3.5%
Operating result	<b>€27.9</b> m	€9.0m	n/a
Profit for the period	€53.8m	€0.1m	n/a
Key KPIs			
Funds from Operations (FFO)	€42.3m	€42.3m	-0.1%
Funds from Operations (FFO) per share	€0.52	€0.53	-2.1%
Key figures	30 September 2021	31 December 2020	Change
Financial KPIs			
REIT equity ratio	58.6%	54.5%	+4.1%-points
Loan to Value (LTV)	43.5%	44.5%	-1.0%-points
EPRA metrics			
EPRA Net Asset Value (NAV) per share	€11.21	€11.05	+1.4%
EPRA Net Tangible Assets (NTA) per share	€11.21	€11.05	+1.4%



#### Funds from operations (FFO)



	in k€	9M 2021	9M 2020	Change
1	Income from rents and leases	63,912	66,207	-3.5%
	Income from passed on costs	10,732	10,654	+0.7%
	Operating expenses	-13,738	-13,705	+0.2%
2	Maintenance expenses	-3,476	-3,421	+1.6%
	Net rental income	57,430	59,735	-3.9%
3	Administrative expenses	-1,502	-956	+57.1%
	Personnel expenses	-4,139	-3,882	+6.6%
4	Other operating income	3.043	1,232	n/a
5	Other operating expenses	-1,909	-2,154	-11.4%
	Interest expenses	-10,613	-11,637	-8.8%
	FFO	42,310	42,338	-0.1%
	- Capex	-1,057	-783	+35.0%
	AFFO	41,253	41,555	-0.7%
	FFO per share in € <sup>(1)</sup>	0.52	0.53	-2.1%
	AFFO per share in € <sup>(1)</sup>	0.51	0.52	-2.7%

#### **Comments**

- 1 Decline in rental income mainly due to property disposals (€-4.3m) and pandemicrelated risk provisioning (€-0.5m); Rent decrease partly offset by portfolio additions (€+2.5m)
- 2 Lower than expected costs essentially related to postponement of maintenance measures in connection with follow-on leases for REAL locations
- Increase mainly results from higher expenses for cash deposits and from postponement of previous year's AGM to Q4 2020
- 4 Includes compensation payment of €+2.2m in connection with early termination of rental agreement;
  - FFO adjustment due to impairment reversal for Gießen property (€-2.1m)
- Includes pandemic-related rent reductions in an amount of €0.9m

(1) Based on number of shares at the end of the respective reporting period; increased number of shares due to scrip dividend offers in Q4 2020 and Q2 2021



#### **EPRA Net Asset Value (NAV) & Net Tangible Assets (NTA)**



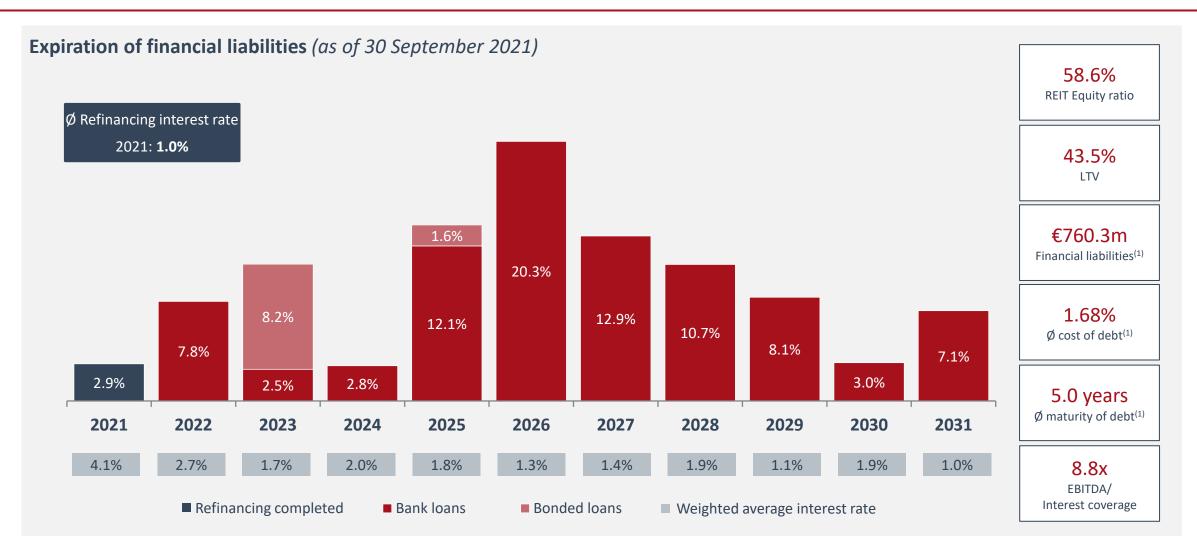
in k€	30 Septe	mber 2021	31 December 2020
1 Long-term assets		1,124,121	1,200,826
2 Short-term assets		201,451	64,958
Non-current liabilities and provisions		-724,205	-685,431
Current liabilities		-104,137	-105,598
Balance sheet NAV		497,230	474,755
+ Hidden reserves investment proper	ty	414,970	396,875
+ Hidden reserves assets held for sale	9	0	18,852
Net Asset Value (NAV)		912,200	890,721
NAV per share in €		11.21	11.05
Intangible Assets		-470	-499
Net Tangible Assets (NTA)		911,730	890,222
NTA per share in €		11.21	11.05
NAV to NTA reconciliation (k€)			
912,200	-470	911	.,730
NAV 30 September 2021	Intangible Assets		TA mber 2021

#### **Comments**

- Decrease in long-term assets mainly related to property disposals
- 2 Increase in short-term assets mainly related to higher liquidity position
- Non-current liabilities and provisions increase due to additional financing related to newly acquired assets
- Decrease relates to transfer of ownership of remaining sold assets during Q1-Q3 2021







(1) As of 30 September 2021 (includes loans concluded but not yet utilized)





#### **Guidance Update 2021**

• Rental income: Confirmation of guidance range of €83 - 85m

• FFO: €48 - 50m **€52 - 53m** 

NAV per share expected to reach slightly higher level compared to year-end 2020 (€11.05)

# 5. ESG Strategy





#### Sustainability / ESG strategy



#### Strategic development and guidelines

- Integration of sustainability/ESG criteria into overall strategy
- Implementation of strategic sustainability programme
- Planning and controlling of sustainability activities by internal sustainability committee
- Intensification of dialogue with relevant stakeholders about key sustainability/ESG topics and integration of lessons learned in the further development of the (sustainability/ESG) strategy
- Definition of short, mid and long-term targets based on ESG KPIs, taking into account feasibility and (cost) efficiency
- Continuous performance measurement for sustainability/ ESG management activities and permanent reporting



Focus on business-relevant topics and selected effective measures to optimize ESG performance

#### HAMBORNER supports the United Nations Sustainable Development Goals. Mid-term targets by 2030 are set to:



- Increase substantially the share of renewable energy
- Double the global rate of improvement in energy efficiency



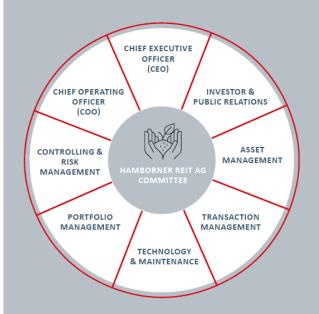
Integrate climate change measures into national policies, strategies and planning



Encourage and promote effective public, public-private and civil society partnerships



#### **Sustainability Management System**



- Sustainability Management Programme is implemented to incentivize a proactive participation in ESG management
- Sustainability Committee consisting of Management Board members and the ESG Officers from individual business areas
- Management of internal departmental sustainability activities, monitoring of necessary data management and optimization of cross-departmental processes

#### **Management Board**

#### **CEO**

#### COO/CFO

- Ongoing reporting of all relevant ESG issues to management board
- Decision-making and activity planning in the scope of regular Sustainability Committee meetings

- Company-wide implementation of decisions
- Continuous monitoring of all sustainability activities

# Internal participation:

ESG officers from relevant business areas



Investor & Public Relations



Asset Management



Transaction Management





Portfolio Management



Controlling & risk Management

# **External** participation:

Stakeholders and partners of HAMBORNER



Tenants



Bankers



Society



Employees



Service providers



Shareholders



States & local authorities



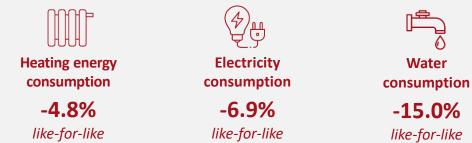
#### **Environmental Sustainability**



Key Action Area	Progress 2020/2021	Status <sup>(1)</sup>	Next steps / short- to medium-term targets	
Environmental Management & Climate Protection	Data management optimisation and database expansion	Ongoing	<ul> <li>Ongoing systematization of recording and analysis of ESG data</li> </ul>	
	<ul> <li>Creation of detailed report on carbon footprint for headquarters and carbon emissions in connection with operating activities there</li> <li>Compensating for emissions caused by investing in a certified climate protection project and achieving climate neutrality</li> </ul>	100%	<ul> <li>Implementation of identified measures for further reducing carbon emissions at headquarters</li> </ul>	
	<ul> <li>Preparations for setting up full carbon footprint reporting throughout the property portfolio</li> </ul>	20%	<ul> <li>Full recording of consumption data (energy, water, waste) and calculation of resulting carbon emissions (using digital measurement infrastructure in the medium term)</li> </ul>	
	■ Improved ecological portfolio performance figures	Ongoing	<ul> <li>Definition of additional environmental KPIs and deriving specific decarbonization targets</li> </ul>	
Portfolio Quality & Optimisation	<ul> <li>Systematic review of ESG criteria within the framework of property acquisitions and project developments</li> </ul>	80% 7///	<ul> <li>Application and ongoing enhancement of drawn up catalogue of criteria from December 2021 onwards</li> </ul>	
	<ul> <li>Modernisation and energy efficiency measures</li> </ul>	Ongoing	<ul> <li>Implementation of necessary measures to raise environmental and efficiency standards of buildings</li> </ul>	
Environmental portfolio analysis Target		Development of key environmental portfolio figures 2020		

# Target coverage 78 61 64 71 100% 2018 2019 2020 2021 # of properties as at year-end # of properties analysed

→ Ongoing expansion of data monitoring with full portfolio coverage and intended carbon footprint reporting for 2021 reporting year



**→** Continuous reduction of energy and water consumption by selected portfolio modernization and further energy efficiency improvements



#### **Employee development & Governance**



Key action area	Progress 2020/2021	Status <sup>(1)</sup>	Next steps / short- to medium-term targets
Employee development	■ Enhanced flexibitly of working model	100%	<ul> <li>Review and implementation of further measures to enhance employer attractiveness</li> </ul>
	<ul> <li>Implementation of employee development programme and increase in average training hours per employee to 17 (+55% YoY)</li> </ul>	57% ////////	<ul> <li>Active training measures and increase in average hours of training per employee to at least 30 by 2025</li> </ul>
	<ul><li>Employee satisfaction rate of 82 %</li></ul>	96%	<ul><li>Increase in satisfaction rate to at least 85% by 2023</li></ul>
	<ul> <li>Implementation of occupational health and safety concept</li> </ul>	100%	<ul> <li>Maintaining high standards through regular review and preventive measures</li> </ul>
Corporate governance & dialogue	<ul> <li>Ongoing development of corporate governance standards in line with ESG criteria</li> </ul>	Ongoing	<ul> <li>Implementation of ESG criteria in risk management system</li> <li>Revision and active marketing of green leases</li> </ul>
	<ul> <li>Implementation and publication of codes of conduct for employees and business partners</li> </ul>	100%	<ul> <li>Possibly formulation of other or more detailed codes, basic declarations and guidelines depending on stakeholder requirements</li> </ul>
	<ul> <li>Intensification of dialogue with ESG rating agencies</li> </ul>	Ongoing	<ul> <li>Continuous improvement of rating results</li> </ul>
	<ul> <li>Increased transparency and reporting standards</li> </ul>	Ongoing	<ul> <li>Closer adherence to EPRA Sustainability Best Practices (sBPR) (possibly separate sBPR report)</li> </ul>

#### **Key social KPIs 2020**

Employee satisfaction rate	CPD hours per employee	Employee fluctuation rate <sup>(2)</sup>	Average years of service	Employee injury rate <sup>(2)</sup>	Employee sickness rate <sup>(2)</sup>
82%	+55%	8%	9.2 years	0%	3%

**➡** Continuation of employee development programme to further enhance employee satisfaction and employer attractiveness

Ongoing optimization of governance standards in line with ESG strategy as well as regulatory and market requirements

# 6. Appendix





#### Top-10 properties (1/2)



	Munich	Cologne	Mannheim	Berlin	Karlsruhe
					Barnel Mark
Asset type	Office	Office	Retail	Office	Retail
Year of acquisition	2013	2017	2016	2013	2012
Purchase price	€40.2m	€48.9m	€80.0m	€33.0m	€37.0m
Fair value <sup>(1)</sup>	€79.0m	€76.5m	€76.4m	€70.8m	€52.8m
Annual rents	€2.6m	€2.9m	€4.2m	€2.5m	€2.7m
WALT <sup>(1)</sup>	3.1	9.7	4.4	3	13.3
Main tenants	Estée Lauder, Giorgio Armani	NetCologne, Instone Real Estate	Real	Schneider Electric, BLS Energieplan	Edeka, BrandMaker

<sup>(1)</sup> As of 30 September 2021



#### Top-10 properties (2/2)



#### Darmstadt





**Aachen** 

Celle











Asset type	Retail	Retail	Retail	Office	Retail
Year of acquisition	2018	2017	2017	2020	2015
Purchase price	€42.8m	€40.4m	€37.5m	€37.4m	€35.2m
Fair value <sup>(1)</sup>	€45.9m	€44.5m	€42.4m	€40.9m	€39.6m
Annual rents	2.5m	2.4m	€2.0m	€2.0m	€1.9m
WALT <sup>(1)</sup>	4.2	5.3	11	10.1	9.9
Main tenants	Rewe	Müller, tegut	Rewe, Aldi	AOK, Barmer	Kaufland, Tedox

<sup>(1)</sup> As of 30 September 2021



Preliminary figures 2021	8 February 2022
Annual report 2021	17 March 2022
Quarterly financial statement Q1 2022	26 April 2022
Annual General Meeting 2022	28 April 2022
Half-year financial report 2022	9 August 2022
Quarterly financial statement Q3 2022	10 November 2022





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